



Health Services
LOS ANGELES COUNTY

March 21, 2008

Los Angeles County
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TO: Each Supervisor

FROM: Bruce A. Chernof, M.D. 
Director and Chief Medical Officer

SUBJECT: **AVERAGE DAILY CENSUS, HOSPITAL-BASED
OUTPATIENT VISITS (EMERGENCY DEPARTMENT), AND
HOSPITAL-BASED OUTPATIENT VISITS (AMBULATORY
CARE) MONTHLY REPORT – JANUARY 2008**

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As requested, this is to provide you with a report of the Department of Health Services' Average Daily Census (ADC), Hospital-Based Outpatient Emergency Room (ER) visits, and Hospital-Based Outpatient Ambulatory Care (Amb Care) visits for the month ending January 31, 2008.

Each detailed report for ADC, ER, and Amb Care is provided in two attachments. Attachment I reflects Year-to-Date (YTD), Month-to-Date (MTD), and Full-Year-Estimated (FYE) data, plus comparative budget and prior year information. Attachment II displays: (a) a 12-month history, by hospital, for last fiscal year, (b) an actual/estimate table for the current fiscal year, by hospital, and (c) a graph that provides a quick snapshot view of our overall trends.

The January MTD actual census of 1,318 is 141 less than the January 2008 census budget of 1,459, and 88 less than the actual ADC for January 2007 of 1,406. We will continue to closely monitor hospital census and its effect on financial performance of our facilities.

*To improve health
through leadership,
service and education*

If you have questions or need additional information, please let me know.

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Attachments

c: Chief Executive Officer
County Counsel
Executive Officer, Board of Supervisors

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AVERAGE DAILY CENSUS
COUNTY OF LOS ANGELES
DEPARTMENT OF HEALTH SERVICES
MONTHLY OCCUPANCY REPORT
FOR THE MONTH ENDING JANUARY 31, 2008

	(1) FY 07-08 FINAL BUDGET	(2) FY 07-08 YTD BUDGET	(3) JAN/08 BUDGET	(4) MTD ACTUAL	(5) FACILITY FYE	(6) FY 06-07 ACTUAL
LAC+USC MEDICAL CENTER	671	671	671	612	603	628
H/UCLA MEDICAL CENTER	373	372	373	346	362	354
MLK ⁽⁷⁾	6 ⁽⁸⁾	10	0	0	5 ⁽⁸⁾	103
RLA NATIONAL REHAB. CENTER	219	219	219	167	172	136
OV/UCLA MEDICAL CENTER	198	193	196	193	197	194
TOTAL	1,467	1,465	1,459	1,318	1,339	1,415

NOTES:

- (1) Per the Final Budget adopted by the Board on October 16, 2007.
- (2) YTD budget developed based on the census level necessary to achieve each facility's Final budget.
- (3) Monthly budget developed for the report month based on the census level necessary to achieve each facility's Final budget.
- (4) The aggregate number of actual census days for the report month, averaged on a per-day basis.
- (5) Facility's full-year-estimate (FYE) for census developed based on the facility's operating plan.
- (6) Actual average daily census averaged for the 12-month period of Fiscal Year 2006-07 based on facility's verified workload report.
- (7) On August 13, 2007, the Board approved the MLK Jr. - Harbor Hospital (MLK-H) Closure Implementation Plan as a result of a negative finding from the federal Centers for Medicare and Medicaid Services (CMS) on the final survey. The plan included the conversion of the hospital to a Multi-service Ambulatory Care Center (MACC) on August 15, 2007.
- (8) FY 2007-08 annual amounts reflect inpatient services for the period 7/1/07 through 8/15/07 only.

ATTACHMENT I-A

HOSPITAL-BASED OUTPATIENT VISITS - EMERGENCY DEPARTMENT

COUNTY OF LOS ANGELES DEPARTMENT OF HEALTH SERVICES FOR THE MONTH ENDING JANUARY 31, 2008

	(1) FY 07-08 FINAL BUDGET	(2) FY 07-08 YTD BUDGET	(3) JAN/08 BUDGET	(4) MTD ACTUAL	(5) FACILITY FYE	(6) FY 06-07 ACTUAL
LAC+USC MEDICAL CENTER	136,838	80,923	12,073	11,342	132,858	136,838
H/UCLA MEDICAL CENTER	59,005	33,759	5,280	4,394	56,556	59,005
MLK ⁽⁷⁾⁽⁸⁾	3,318 ⁽⁹⁾	3,318 ⁽⁹⁾	0	0	3,583 ⁽⁹⁾⁽¹⁰⁾	48,639
RLA NATIONAL REHAB. CENTER	← NA →					
OV/UCLA MEDICAL CENTER	38,578	22,086	3,874	3,350	40,148	38,578
TOTAL	237,739	140,086	21,227	19,086	233,145	283,060

NOTES:

- (1) Per the Final budget adopted by the Board on October 16, 2007.
- (2) YTD budget developed based on the number of Visits necessary to achieve each facility's Final budget.
- (3) Monthly budget developed for the report month based on the number of Visits necessary to achieve each facility's Final budget.
- (4) The aggregate number of actual Visits for the report month.
- (5) Facility's full-year-estimate (FYE) for Visits developed based on the facility's operating plan.
- (6) Actual number of Visits for the 12-month period of Fiscal Year 2006-07 based on facility's verified workload report.
- (7) On August 13, 2007, the Board approved the MLK Jr. - Harbor Hospital (MLK-H) Closure Implementation Plan as a result of a negative finding from the federal Centers for Medicare and Medicaid Services (CMS) on the final survey. The plan included the conversion of the hospital to a Multi-service Ambulatory Care Center (MACC) on August 16, 2007.
- (8) FY 2006-07 data includes 13,608 urgent care visits. For FY 2007-08 urgent care visits are included with ambulatory care visits.
- (9) FY 2007-08 annual amounts reflect the closure of emergency department on 8/10/2007.
- (10) Reflects actual visits for the the period 7/1/07 through 8/10/07.

HOSPITAL-BASED OUTPATIENT VISITS - AMBULATORY CARE

COUNTY OF LOS ANGELES DEPARTMENT OF HEALTH SERVICES FOR THE MONTH ENDING JANUARY 31, 2008

	(1) FY 07-08 FINAL BUDGET	(2) FY 07-08 YTD BUDGET	(3) JAN/08 BUDGET	(4) MTD ACTUAL	(5) FACILITY FYE	(6) FY 06-07 ACTUAL
LAC+USC MEDICAL CENTER	580,501	337,969	50,510	47,811	572,869	580,501
H/UCLA MEDICAL CENTER	289,441	167,769	24,760	25,039	292,264	289,441
MLK ⁽⁷⁾ ⁽⁸⁾	185,167	113,069	14,966	12,041	133,937	138,204
RLA NATIONAL REHAB. CENTER	58,960	33,827	5,006	5,238	60,261	58,960
OV/UCLA MEDICAL CENTER	200,721	114,901	17,151	17,089	200,394	200,721
TOTAL	1,314,790	767,535	112,393	107,218	1,259,725	1,267,827

NOTES:

- (1) Per the Final Budget adopted by the Board on October 16, 2007.
- (2) YTD budget developed based on the number of Visits necessary to achieve each facility's Final budget.
- (3) Monthly budget developed for the report month based on the number of Visits necessary to achieve each facility's Final budget.
- (4) The aggregate number of actual Visits for the report month.
- (5) Facility's full-year-estimate (FYE) for Visits developed based on the facility's operating plan.
- (6) Actual number of Visits for the 12-month period of Fiscal Year 2006-07 based on facility's verified workload report.
- (7) On August 13, 2007, the Board approved the MLK Jr. - Harbor Hospital (MLK-H) Closure Implementation Plan as a result of a negative finding from the federal Centers for Medicare and Medicaid Services (CMS) on the final survey. The plan included the conversion of the hospital to a Multi-service Ambulatory Care Center (MACC).
- (8) FY 2006-07 data excludes 13,608 urgent care visits, which were included with Emergency Department visits. For FY 2007-08 urgent care visits are included with ambulatory care visits.

ATTACHMENT I-C

AVERAGE DAILY CENSUS
COUNTY OF LOS ANGELES
DEPARTMENT OF HEALTH SERVICES
MONTHLY OCCUPANCY REPORT
FISCAL YEARS 2006-07 AND 2007-08

FISCAL YEAR 2006-07 ⁽¹⁾

LAC+USC Medical Center
H/UCLA Medical Center
MLK
RLA National Rehabilitation Center
OV/UCLA Medical Center
TOTAL

ACTUAL												YTD Actual Average
JULY	AUG.	SEPT.	OCT.	NOV.	DEC.	JAN.	FEB.	MAR.	APR.	MAY	JUNE	
638	639	651	637	639	599	623	642	613	605	622	625	628
352	356	345	355	349	346	369	383	368	328	349	359	354
181	177	172	160	146	88	71	59	45	44	43	43	103
131	135	138	127	137	145	147	152	152	135	125	120	136
189	192	183	187	192	188	196	202	200	207	197	198	194
1,491	1,499	1,489	1,466	1,483	1,366	1,406	1,418	1,376	1,319	1,336	1,345	1,415

(1) Per facility's verified workload report.

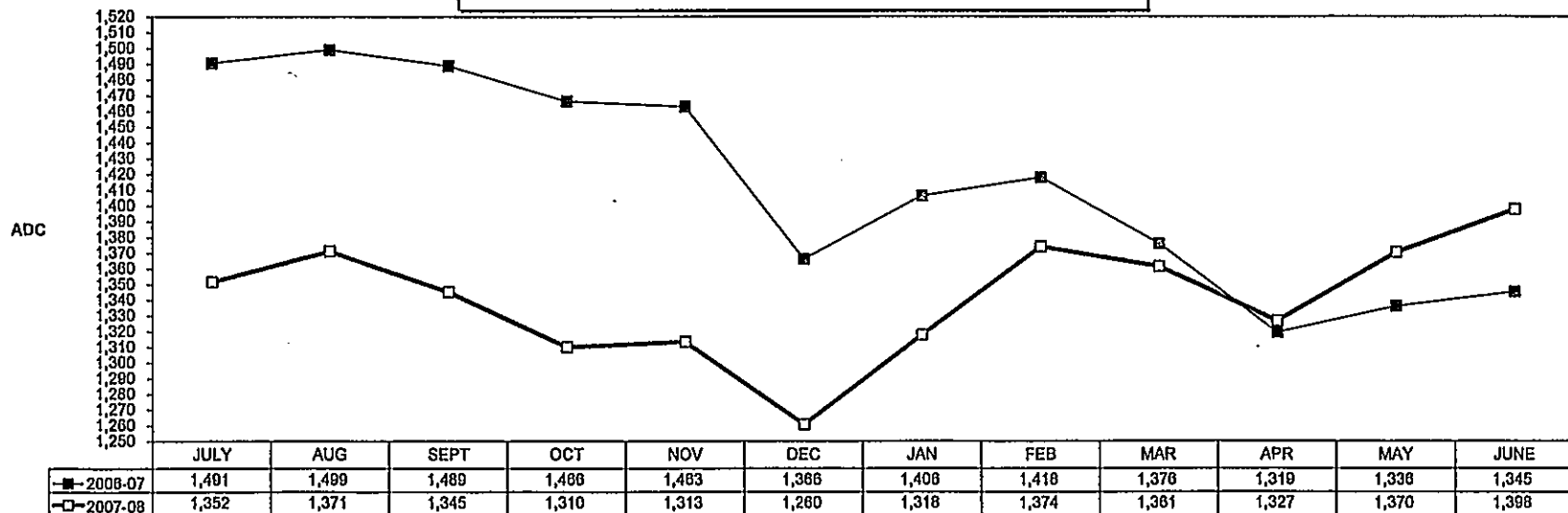
FISCAL YEAR 2007-08

LAC+USC Medical Center
H/UCLA Medical Center
MLK ⁽²⁾
RLA National Rehabilitation Center
OV/UCLA Medical Center
TOTAL

ACTUAL						ESTIMATE						YTD Actual Average
JULY	AUG.	SEPT.	OCT.	NOV.	DEC.	JAN.	FEB.	MAR.	APR.	MAY	JUNE	
620	635	623	608	599	590	612	605	583	577	593	598	612
365	358	374	350	352	335	346	363	386	347	368	379	354
43	22	0	0	0	0	0	0	0	0	0	0	9
128	150	152	157	161	158	167	180	190	200	210	219	153
196	206	186	195	201	177	193	208	202	203	199	201	195
1,352	1,371	1,345	1,310	1,313	1,260	1,318	1,374	1,361	1,327	1,370	1,398	1,323

(2) On August 13, 2007, the Board approved the MLK Jr. - Harbor Hospital (MLK-H) Closure Implementation Plan as a result of a negative finding from the federal Centers for Medicare and Medicaid Services (CMS) on the final survey. The plan included the conversion of the hospital to a Multi-service Ambulatory Care Center (MACC). FY 2007-08 amounts reflect inpatient services for the period 7/1/07 through 8/15/07.

MONTHLY OCCUPANCY REPORT
AVERAGE DAILY CENSUS



ATTACHMENT II-A

HOSPITAL-BASED OUTPATIENT VISITS - EMERGENCY DEPARTMENT

COUNTY OF LOS ANGELES DEPARTMENT OF HEALTH SERVICES FISCAL YEARS 2006-07 AND 2007-08

FISCAL YEAR 2006-07 ⁽¹⁾

LAC+USC Medical Center
H/UCLA Medical Center
MLK ⁽²⁾
RLA National Rehabilitation Center
OV/UCLA Medical Center
TOTAL

(1) Per facility's verified workload report.

ACTUAL													YTD Actual
JULY	AUG.	SEPT.	OCT.	NOV.	DEC.	JAN.	FEB.	MAR.	APR.	MAY	JUNE		
12,616	12,219	11,614	11,679	10,579	10,143	12,073	11,288	11,664	11,023	10,624	11,316		136,838
4,670	4,773	4,731	4,708	4,688	4,919	5,280	4,838	5,295	5,152	5,232	4,729		59,005
4,803	4,576	4,412	4,285	3,965	3,823	4,127	3,699	3,707	3,728	3,948	3,768		48,639
NA													
2,769	3,313	3,407	3,137	2,168	3,418	3,874	3,114	3,618	3,270	3,640	2,650		38,578
24,558	24,881	24,164	23,899	21,400	22,303	25,354	22,939	24,284	23,173	23,444	22,661		283,060

FISCAL YEAR 2007-08

LAC+USC Medical Center
H/UCLA Medical Center ⁽⁴⁾
MLK ⁽³⁾⁽⁴⁾
RLA National Rehabilitation Center
OV/UCLA Medical Center
TOTAL

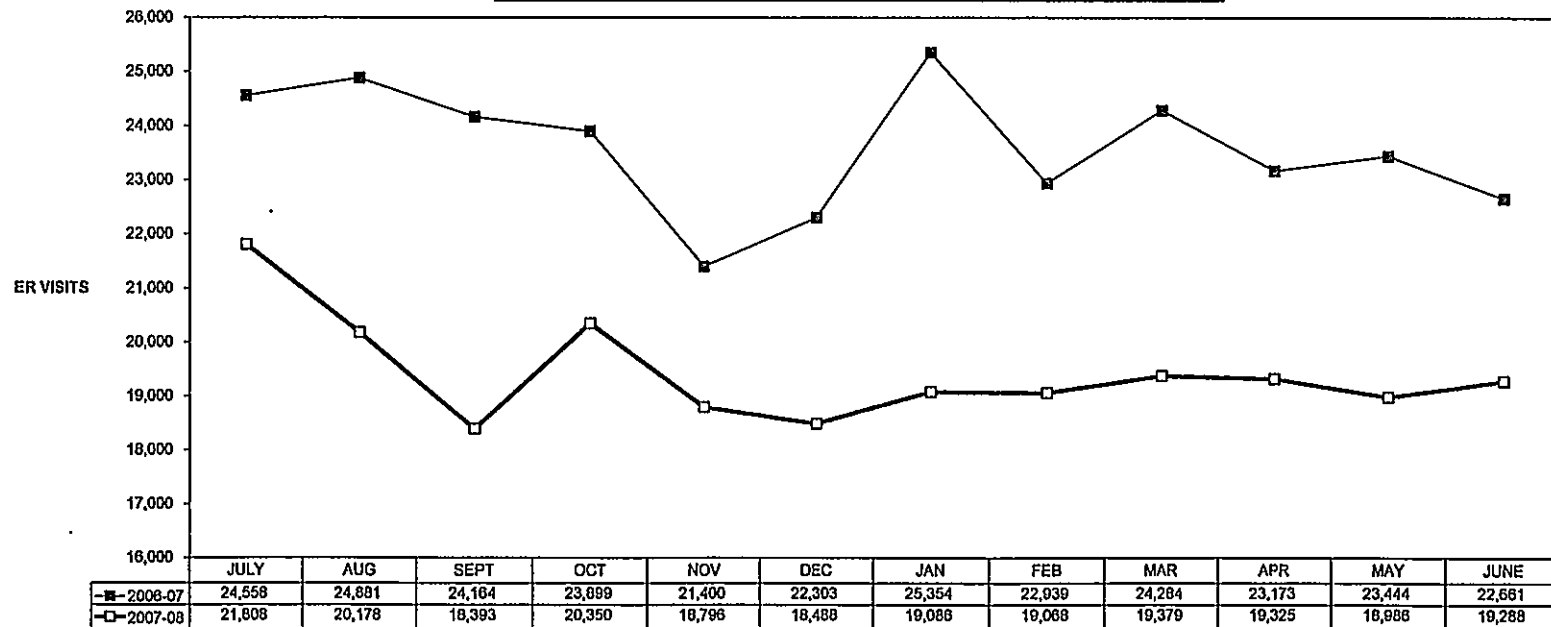
ACTUAL						ESTIMATE						YTD Actual
JULY	AUG.	SEPT.	OCT.	NOV.	DEC.	JAN.	FEB.	MAR.	APR.	MAY	JUNE	
10,802	11,181	10,643	11,869	10,769	10,437	11,342	11,288	11,664	11,023	10,624	11,316	76,943
4,892	4,669	4,567	5,029	4,687	4,805	4,394	4,588	4,304	5,000	4,951	4,670	33,043
2,883	899	1	0	0	0	0	0	0	0	0	0	3,583
NA												
3,431	3,429	3,282	3,452	3,340	3,246	3,350	3,182	3,411	3,302	3,411	3,302	23,530
21,808	20,178	18,393	20,350	18,796	18,488	19,088	19,068	19,379	19,325	18,986	19,288	137,099

(2) FY 2006-07 data includes 13,608 urgent care visits. For FY 2007-08 urgent care visits are included with ambulatory care visits.

(3) For MLK, ED visits are for the period July 1, 2007 through August 10, 2007.

(4) Visits for July 2007 through November 2007 have been updated from the last report to reflect more accurate data.

MONTHLY HOSPITAL-BASED OUTPATIENT EMERGENCY DEPARTMENT VISITS REPORT



ATTACHMENT 1-B

HOSPITAL-BASED OUTPATIENT VISITS - AMBULATORY CARE
COUNTY OF LOS ANGELES
DEPARTMENT OF HEALTH SERVICES
FISCAL YEARS 2006-07 AND 2007-08

FISCAL YEAR 2006-07 ⁽¹⁾

	JULY	AUG.	SEPT.	OCT.	NOV.	DEC.	JAN.	FEB.	MAR.	APR.	MAY	JUNE	YTD Actual
LAC+USC Medical Center	48,689	53,477	47,430	48,245	47,287	43,321	50,510	45,725	50,789	49,469	50,042	46,507	580,501
H/UCLA Medical Center	22,372	26,798	23,063	24,974	23,342	22,460	24,760	22,676	25,363	24,072	25,558	24,003	289,441
MLK ⁽²⁾	12,244	14,592	12,997	13,369	11,891	9,579	10,973	10,020	11,280	10,894	10,773	9,792	138,204
RLA National Rehabilitation Center	4,338	5,422	4,816	5,324	4,604	4,319	5,006	4,525	5,418	5,074	5,204	4,912	58,960
OV/UCLA Medical Center	15,814	17,895	18,309	17,322	15,096	15,714	17,151	15,742	17,877	16,978	17,298	18,125	200,721
TOTAL	101,265	117,884	104,615	110,234	102,220	95,393	108,400	98,688	110,527	108,287	108,875	103,339	1,267,827

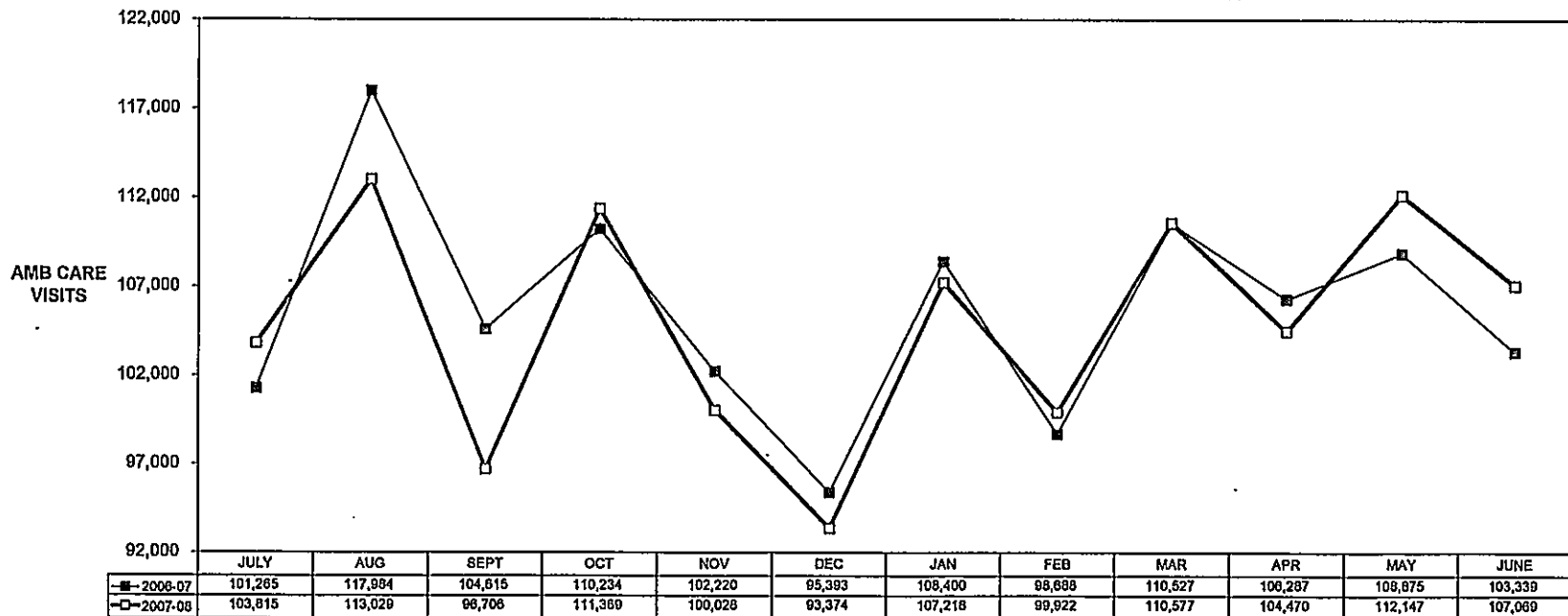
(1) Per facility's verified workload report.

FISCAL YEAR 2007-08

	JULY	AUG.	SEPT.	OCT.	NOV.	DEC.	JAN.	FEB.	MAR.	APR.	MAY	JUNE	YTD Actual
LAC+USC Medical Center	47,624	52,302	45,056	50,193	45,268	42,085	47,811	45,725	50,789	49,469	50,042	46,507	330,337
H/UCLA Medical Center	24,388	28,821	22,846	26,995	23,843	22,073	25,039	22,656	25,341	22,692	25,280	24,490	171,805
MLK ⁽²⁾	9,649	9,740	8,578	10,450	10,420	9,613	12,041	11,168	12,100	10,851	14,670	14,661	70,480
RLA National Rehabilitation Center	5,068	5,784	4,726	5,563	4,757	4,454	5,238	4,417	5,288	4,949	5,095	4,902	35,610
OV/UCLA Medical Center	17,088	18,382	15,502	18,146	15,942	15,149	17,089	15,958	17,060	16,509	17,060	16,509	117,298
TOTAL	103,815	113,029	96,706	111,369	100,028	93,374	107,218	99,922	110,577	104,470	112,147	107,069	725,540

(2) FY 2006-07 data excludes 13,608 urgent care visits, which were included with Emergency Department visits. For FY 2007-08 urgent care visits are included with ambulatory care visits.

**MONTHLY HOSPITAL-BASED OUTPATIENT
 AMBULATORY CARE
 VISITS REPORT**



ATTACHMENT II-C